C-P@WER

POWERING THE NEW OCEAN ECONOMY

REENST LESEMANN





OUR PRODUCTS PROVIDE CRITICAL CAPABILITIES FOR OUR CUSTOMERS OFFSHORE









Think of our systems as the combination of a EV charging station, a data server, and a cell tower, but out in the ocean



TODAY'S OCEAN ECONOMY IS INTENSIVE IN ALL THE WRONG WAYS



People



Carbon



Capital



A MASSIVE TRANSFORMATION IS UNDERWAY



Autonomous



Connected





THE INDUSTRY IS WAITING ON THE RIGHT ENERGY SOLUTION TO UNLOCK MASSIVE TRANSFORMATION



The ocean economy is a highly competitive, \$3 trillion enterprise that is in the beginning of a massive transformation.



New technologies providing safer, cheaper, easier, more connected, and cleaner operations are emerging.



But the innovation required to make the transition cannot happen without affordable, resident, renewable energy sources.



Expensive and dirty diesel cannot power tomorrow's ocean economy. The solution must be cheaper, cleaner and more reliable.



The problem is always getting power in and data out.

-Major Subsea OEM



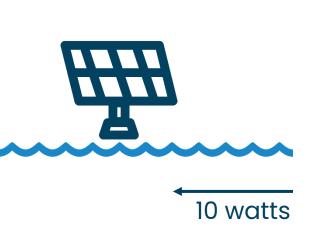
WE SOLVE THIS PROBLEM BY TURNING THE OCEAN FROM A POWER DESERT INTO AN ENERGIZED, DATA-ENRICHED ENVIRONMENT



C-Power's AOPS is the missing piece of the puzzle.

- Saab

C-POWER PRODUCTS SERVE THE LARGEST MARKET SEGMENT IN THE OCEAN ECONOMY





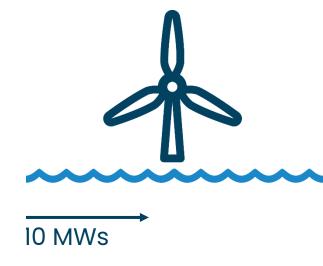




kW-scale



MW-scale



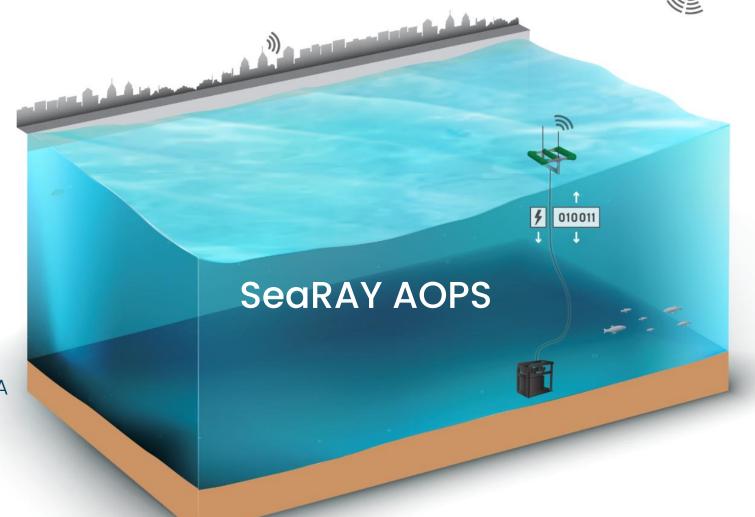
The majority of offshore loads are between 10 watts and 10 MWs — this is the '10 to 10' gap that solar and wind can't fill. Our products uniquely fill the gap.



OUR PRODUCTS ENABLE INNOVATION IN TODAY'S OCEAN ECONOMY

The SeaRAY
autonomous
offshore power
system (AOPS) is a
floating EV charging
station, cell tower,
and data server in
one package

SeaRAY technology originated in US DARPA project













SUPPORTING A WIDE RANGE OF SURFACE AND SUB-SURFACE EQUIPMENT

Industry leaders already directly involved



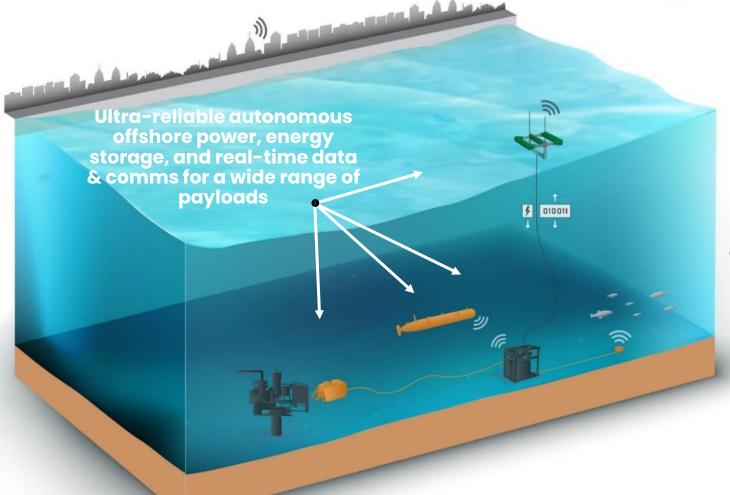
subsea 7



FRANATECH

proverv





The missing piece of the puzzle for remote operation, command and control of marine equipment for weeks, months or years



OUR PRODUCTS DELIVER A SUPERIOR VALUE PROPOSITION

Just one C.Power AOPS can:



Save up to \$100,000/day



Avoid >25,000 mte CO₂ per year (≈ 7000 cars worth)



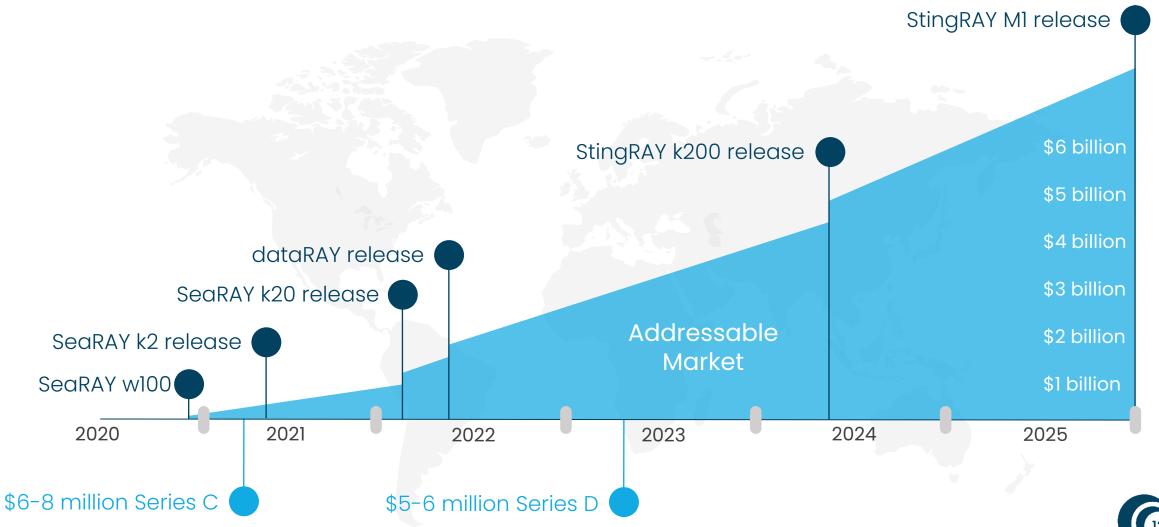
Enable autonomous, electric, connected solutions



- Oceaneering: "Offshore: Subsea Resident ROV Supports Critical Operations"



UNLOCKING LARGE MARKETS THAT REQUIRE NEW POWER SOURCES



OUR PRODUCTS' COMPETITIVE ADVANTAGE MAKES THEM AN UNMATCHED CHOICE FOR CUSTOMERS

	C-Power	OPT	Mocean	OEL	AW Energy	Wello
Customer traction	⊗	⊗	⊗		⊗	⊗
High power-to- weight	⊗					
Easy, low-cost transport	Ø		8	8		⊗
Deployable anywhere	⊗					



SIGNIFICANT MILESTONES

- Tens of thousands of hours of engineering, modeling and testing
- First product sold
- 44 patents granted
- Upcoming SeaRAY demonstration off Hawaii coast
- >\$6 million grant pipeline
- Industry leaders already involved



EXPERIENCED, DEEP TEAM



Hundreds of years of experience



Focused on core competencies



Highly capitalefficient model

























































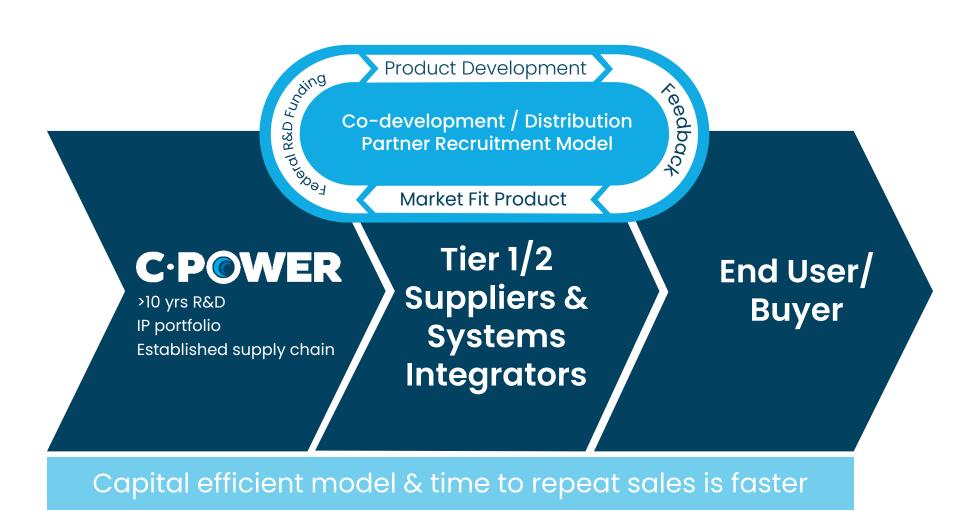








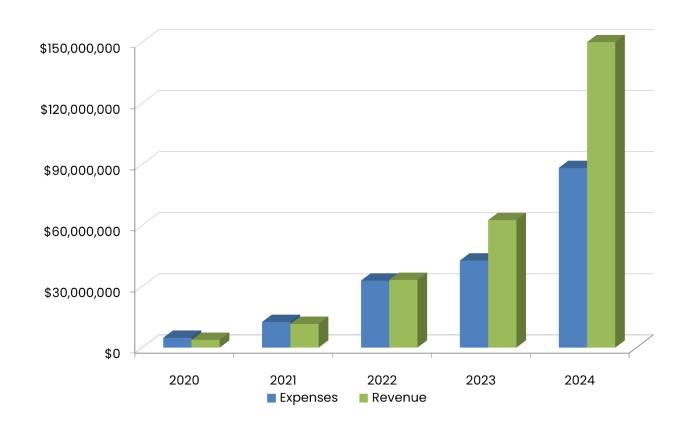
GO-TO-MARKET STRATEGY LEVERAGES PRODUCT END USER RELATIONSHIPS WITH TRUSTED TOP SUPPLIERS (OUR PARTNERS)





PLANNED FUNDING AND EXIT STRATEGY

- Funding to date \$38 million
 - o \$13 million private capital
 - \$25 million of non-dilutive grants
- 2 Capital Raise \$6-8 million Series C
 - EIS Advanced Assurance
 - Build team, partnerships and channel
 - Deliver first 3 products to market, repeatable sales, and profitability
- 3 Multiple exit paths
 - Strategic sale of company/products
 - Industry roll-up







REENST LESEMANN

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See you at the C-Power stand!